

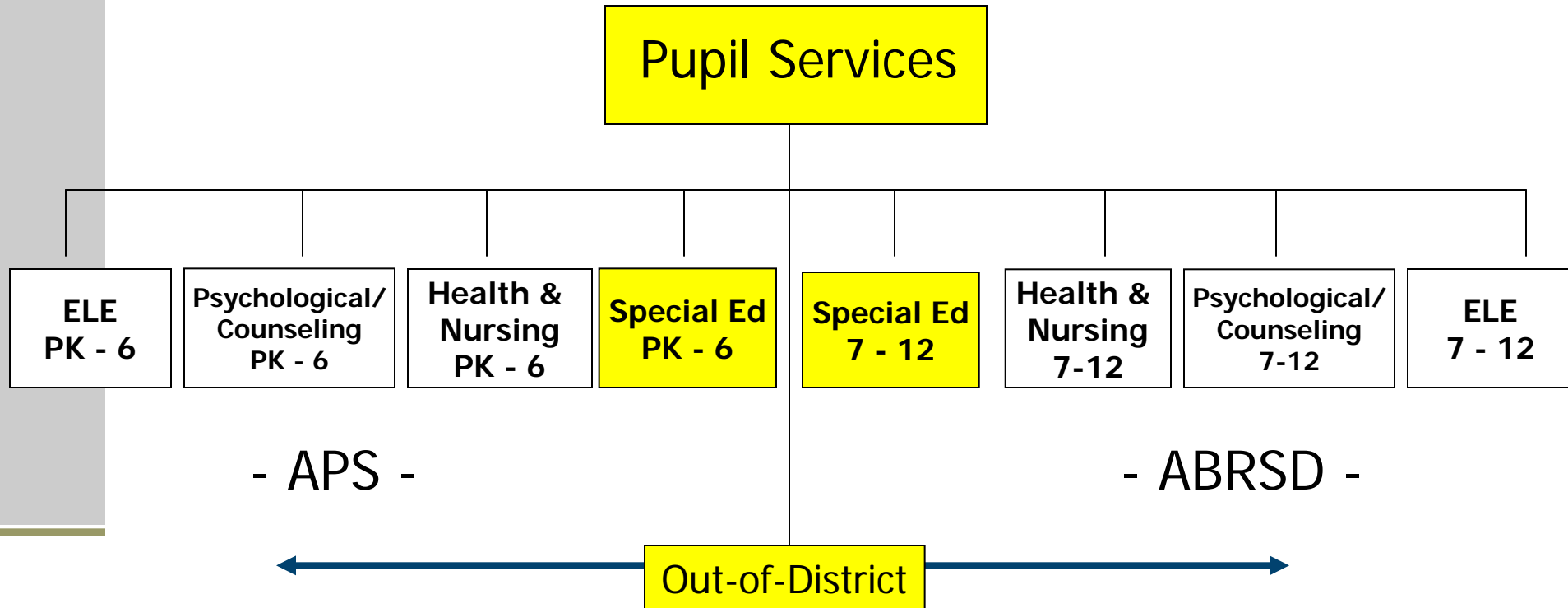
Video Portion



Acton Public and Acton-Boxborough
Regional School Districts
FY13 Budget Presentation
January 28, 2012

Pupil Services
Liza Huber

The Pupil Services Organization Chart



What is the cost of Special Education?

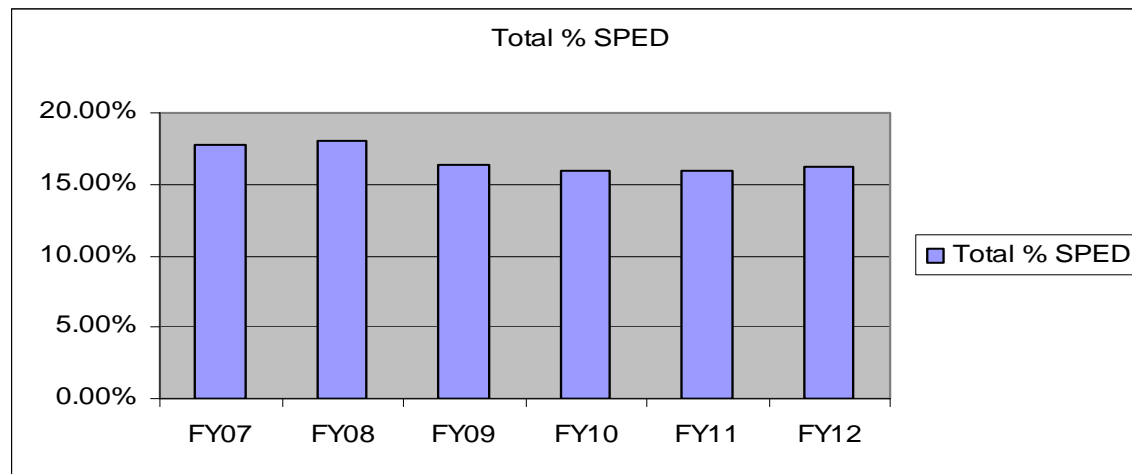


Pupil Services Expenditures

- Special Education
- English Language Education
- Health & Nursing
- Guidance & Counseling
- Home/Hospital
- 504 Accommodations
- Underfunded and Unfunded Mandates

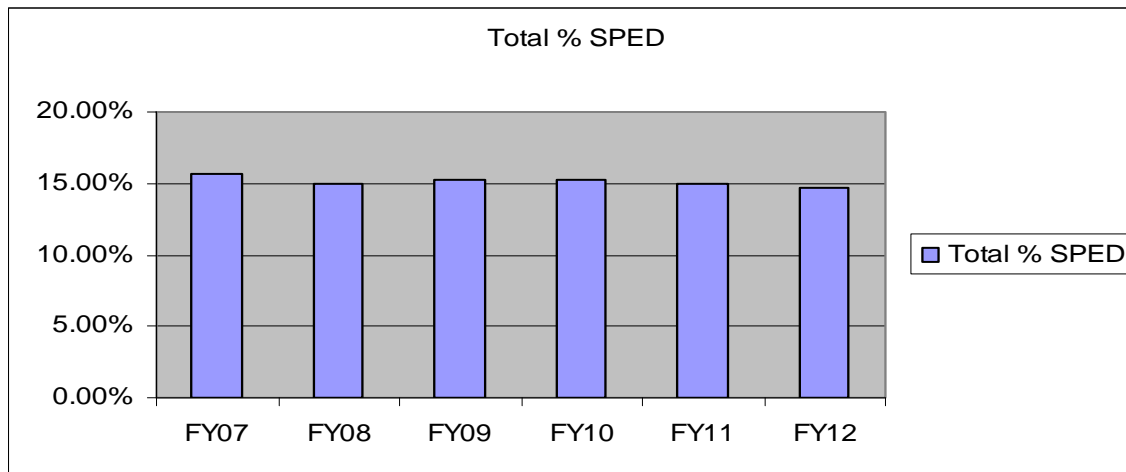
APS Special Education Student Percentages (FY07-FY12)

	FY07	FY08	FY09	FY10	FY11	FY12
Total Students	2602	2585	2559	2623	2563	2501
Total SPED	460	465	420	420	408	404
Total In-District SPED	436	438	396	397	385	385
Total OOD	24	27	24	23	23	19
Total % SPED	17.7	18.0	16.4	16.0	15.9	16.2
Total ELL	72	70	68	85	93	111
Total 504	7	7	5	5	7	10



AB Special Education Student Percentages (FY07-FY12)

	FY07	FY08	FY09	FY10	FY11	FY12
Total Students	2956	2925	3022	2990	2948	2968
Total SPED	464	438	460	457	439	438
Total In-District SPED	396	367	395	398	384	384
Total OOD	68	71	65	59	55	54
Total % SPED	15.7	15.0	15.2	15.3	14.9	14.8
Total ELL	21	21	20	19	14	17
Total 504	59	70	91	107	111	111



4th Grader – Regular Education



Per Pupil Expenditure:	\$11,000
First Evaluation:	<u>\$ 3,476</u>
TOTAL COST	\$14,476

4th Grader – Eligibility Based on Disability



Academic Support Weekly Speech/Language Counseling Services

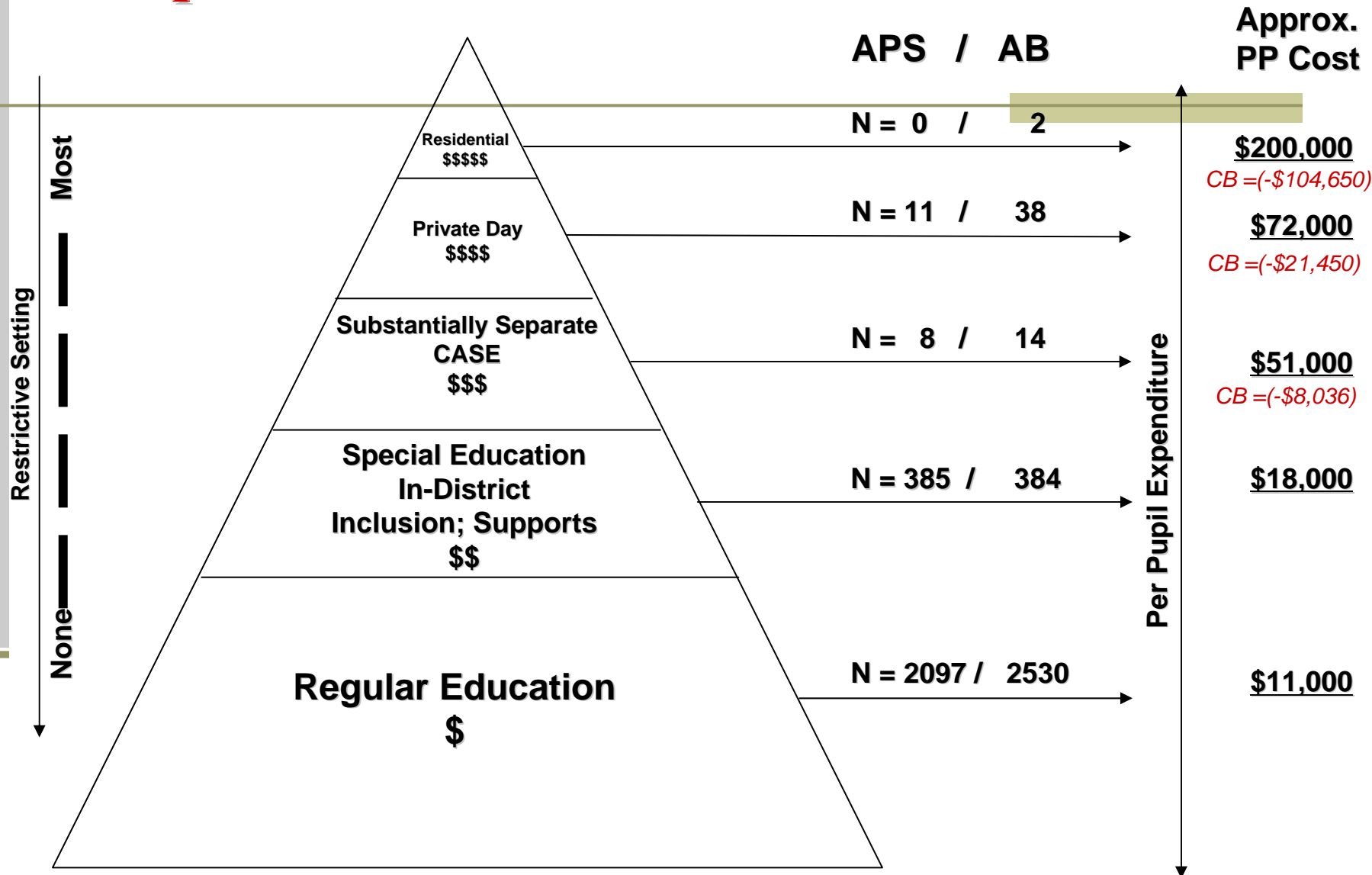
Per Pupil Expenditure:	\$11,000
Service Delivery:	<u>\$ 7,988</u>
TOTAL COST	\$18,988

Same 4th Grader – Eligibility Based on Disability



Per Pupil Expenditure:	\$11,000
Service Delivery:	<u>\$13,997</u>
TOTAL COST	\$24,997₀

Spectrum of Services, FY12 Data



*FY12 Circuit Breaker Threshold is \$38,636
Circuit Breaker Reimbursement is 65%*

Pupil Services Analysis

■ Pupil Services Enrollment

- Preschool
- In-district (95% APS, 88% AB)
- Out-of-District (5% APS, 12% AB)

■ Services Costs by Provider

- Individual student expenses may be much different than the average expense

■ Revenue – Circuit Breaker

- High cost placements yield a greater reimbursement despite having the same percentage of reimbursement

Pupil Services In-District Personnel

- **Preschool/Integrated Preschool**

- **APS/AB Faculty and Staff**
 - Special Education
 - Speech and Language Specialists
 - School Psychologists
 - Occupational/Physical/Vision Therapists
 - English Language Education (ELE)
 - Nursing
 - Counseling

- **Administrative**

APS FY12 Costs - Pupil Services Personnel

Positions: Professional Staff	FTE	2011-2012 Salary
Special Education	34.3	\$2,568,456
Regular Education <ul style="list-style-type: none"> •Nurse •ELL •Counseling 	12.1	\$828,204
Total Pupil Services Professional Staff		\$3,396,660
Positions: Non-Professional Staff	FTE	2011-2012 Salary
ABA Trainers	15.35	\$533,379
SPED/S&L Assistants	54.61	\$1,369,390
Total APS Non-Professional Staff		\$1,902,769

AB FY12 Costs - Pupil Services Personnel

Positions: Professional Staff	FTE	2011-2012 Salary
Special Education	26.7	\$2,020,073
Regular education •Nurse •ELL •Counseling	17.7	\$1,237,975
Total AB Professional Staff		\$3,258,048
Positions: Non-Professional Staff	FTE	2011-2012 Salary
ABA Trainers	FTE 1.57	\$47,580
SPED/S&L Assistants	FTE 39.58	\$992,921
Total Pupil Services Non-Professional Staff		\$1,040,501



In-District Programs

APS In-District Services

Inclusive Programs

- Preschool/Integrated Preschool
- Learning Centers
- Related Services
 - Speech and Language
 - Occupational Therapy
 - Physical Therapy
 - Deaf and Hard of Hearing-
 - ADL Skills
 - Mobility
 - Vision
 - Psychological & Counseling Services
 - Adapted Physical Education

Lesser Inclusive Programs

- Preschool/ABA Program
- Resource Rooms
- Connections Program

AB In-District Services

Inclusive Programs

- Learning Centers

- Related Services
 - Speech and Language
 - Occupational Therapy
 - Physical Therapy
 - Deaf and Hard of Hearing
 - Life Skills
 - Mobility
 - Vision
 - Psychological and Counseling Services
 - Adapted Physical Education
 - Employability Training

Lesser Inclusive Programs

- Language Learning Program (LLP)
- Center for Learning and Student Services (CLASS)
- Occupational Development Program (ODP)
- Supported Career Education Program (SCE)
- Relational Emotional and Academic Learning Program (REAL)
- School to Work Alternative Program (SWAP)
- Merriam Alternative Program (MAP)
- Hayward Center (STAR)

Program Design and Budgetary Recommendations

APS - The Acton Public School Preschool

Priority	Positions/Programs	Cost
1	1.0 FTE Integrated Preschool Teacher (<i>Special Educator</i>)	\$56,000*
2	1.0 FTE Integrated Special Education Assistant	\$24,698*
3	1.0 FTE ABA Trainer	\$36,084*
4	0.2 FTE Speech and Language Specialist	\$10,868

*Health Insurance Packages, additional \$14,000 x 3 = \$42,000

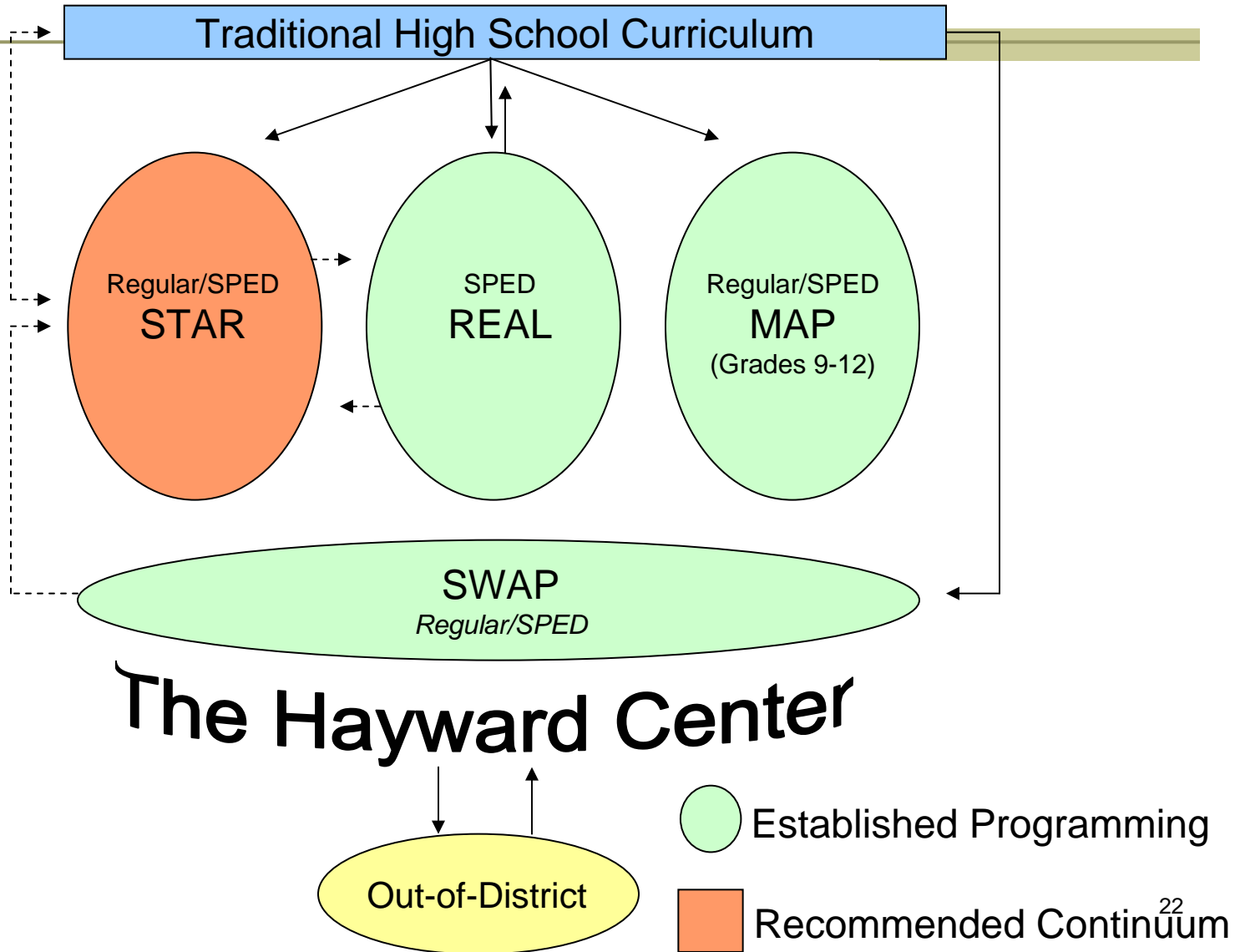
APS FY13 Budgetary Recommendations

Priority	Positions/Programs	Cost
1	0.4 FTE ELE Teacher	\$26,000
2	1.0 FTE Special Education Teacher	\$56,000*

*Health Insurance Package, additional \$14,000

Proposed ABRHS Program

(Originally presented in FY09)

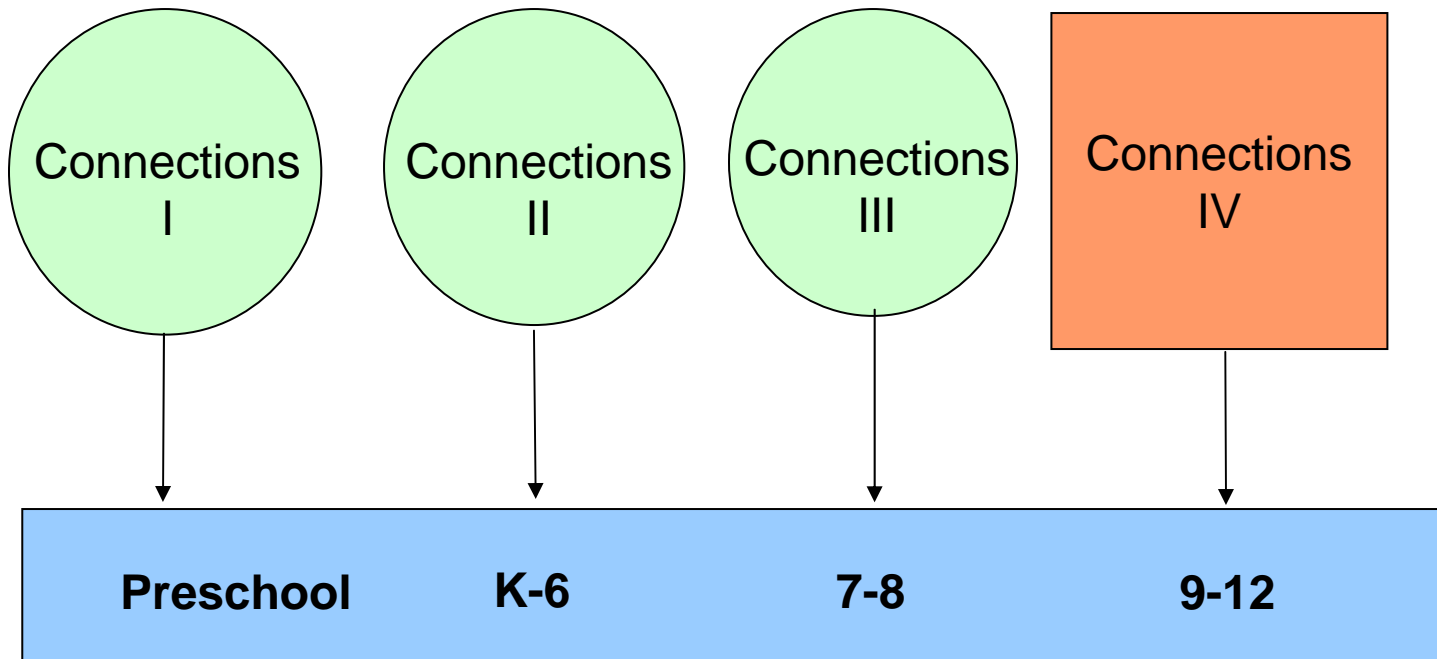


ABRHS FY13 Budgetary Recommendations

Priority	Positions/Programs	Cost
1	1.0 School Counselor	\$56,000*
2	1.0 FTE Special Education Assistant <i>(Completion of Hayward Center vision)</i>	\$26,000*

*Health Insurance Packages, additional \$14,000 x 2 = \$28,000

ABRHS Unfunded Budget Priorities



 Established Programming

 Recommended Continuum

Cost Benefit Analysis

Connections
IV
(9-12)

Identified Students
Fiscal Project for OOD

Program Development Cost

Out-of-District Costs

4 students* x \$72,000 = \$288,000
(CB=-\$85,800)

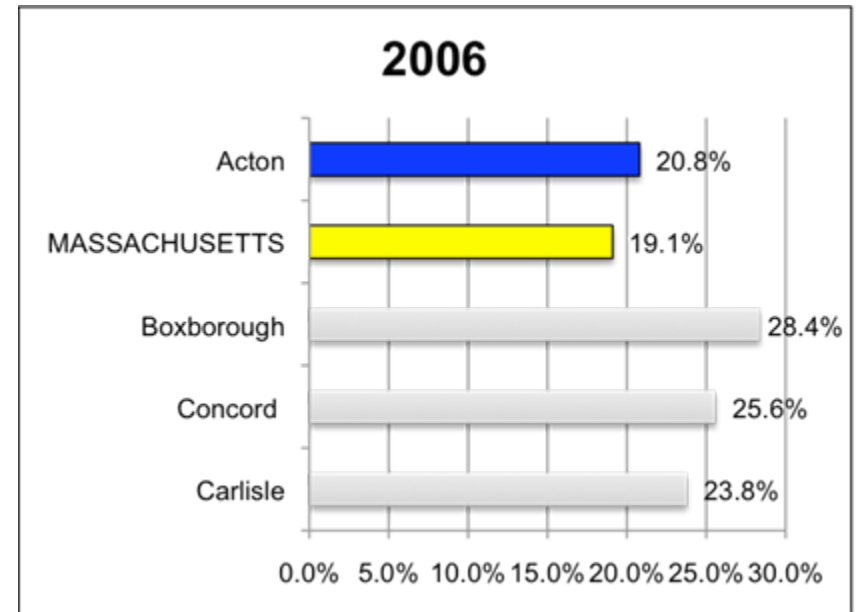
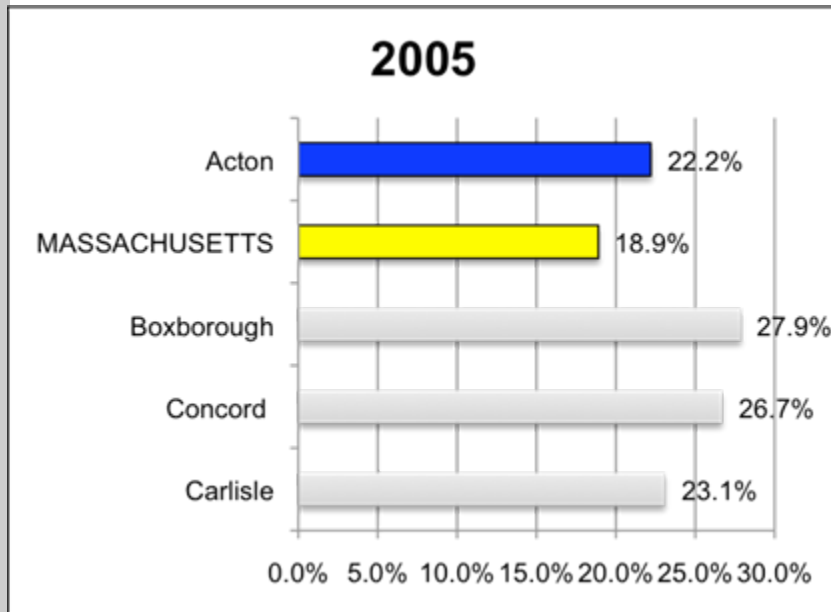
**2 students returning; 2 students preventative*

Costs Of In-District Program

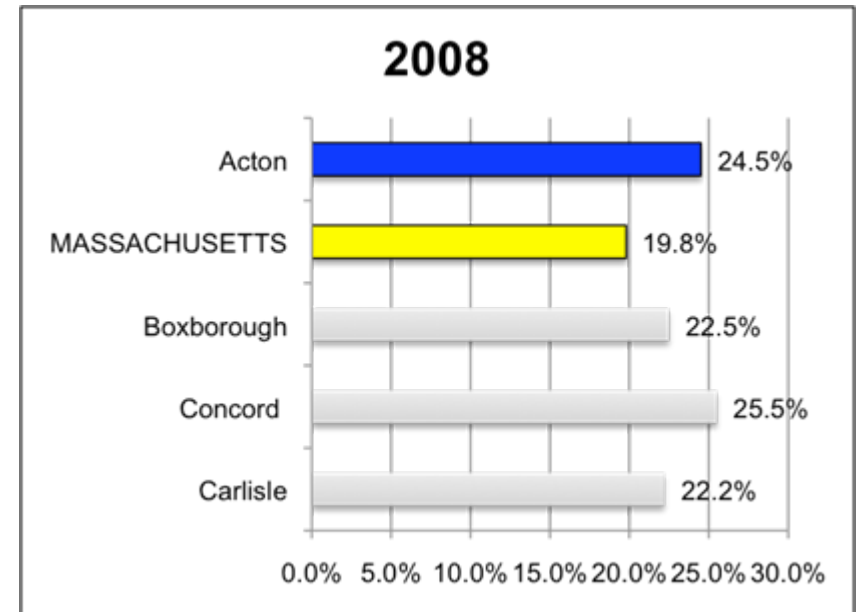
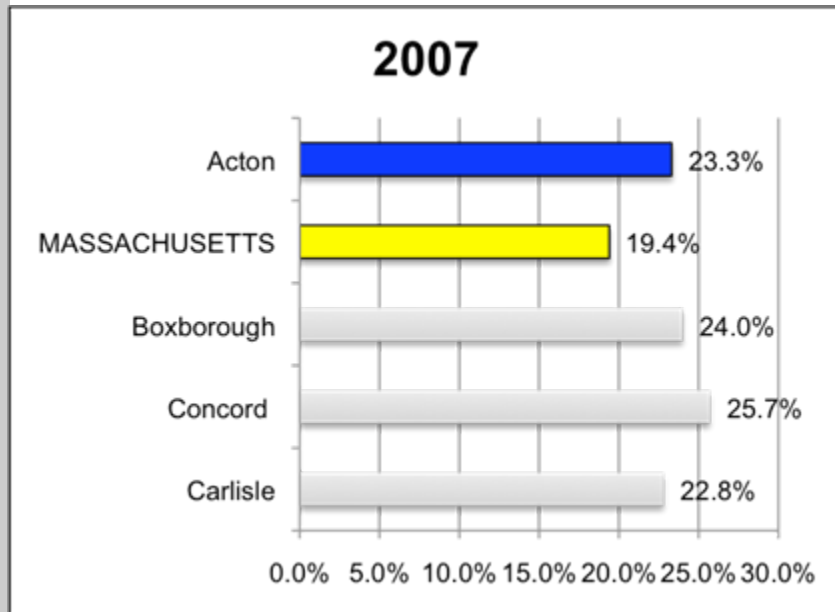
Personnel	FTE	Cost
S/L Specialist	0.2	\$10,868
School Counselor	0.4	\$26,000
Special Educator	1.0	\$70,000
SPED Assistant/Transitional Support	2.0	\$80,000
TOTAL		\$186,868

Special Education Cost Comparisons *as a % of an overall school budget*

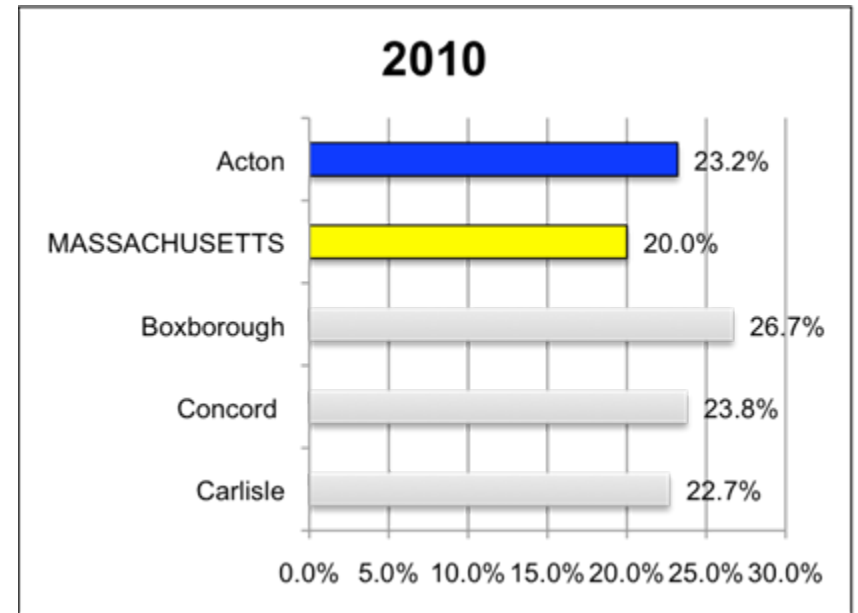
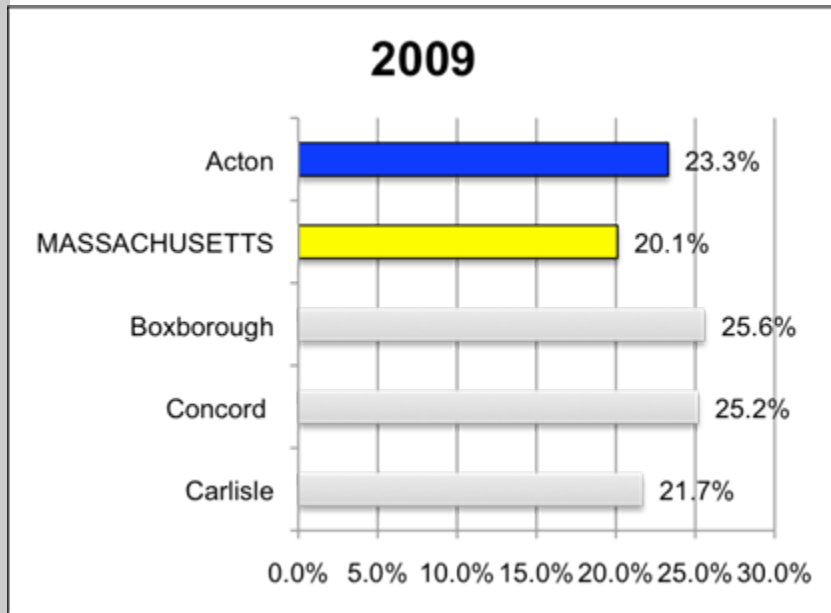
APS – State Comparisons 2005-2006



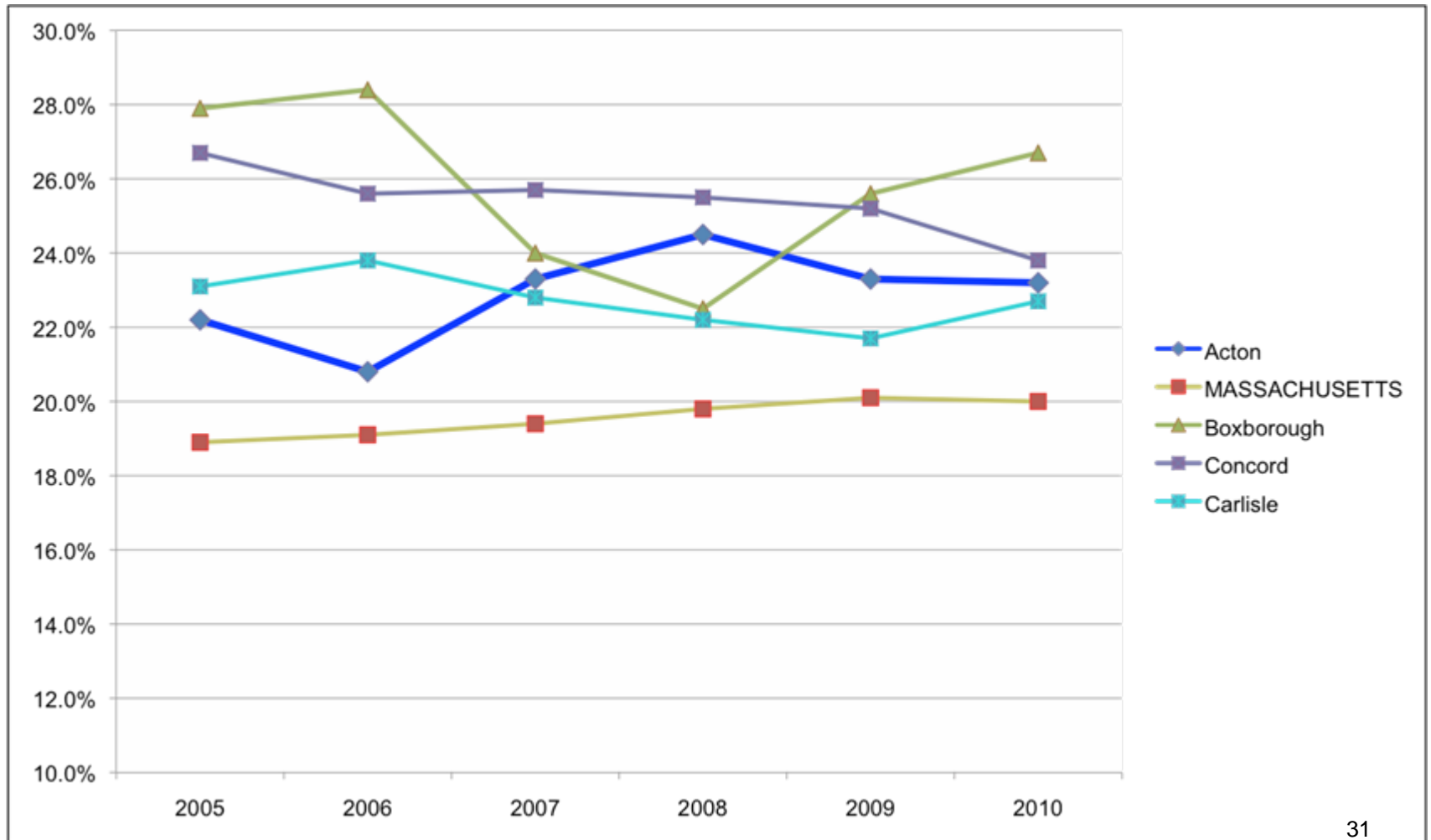
APS – State Comparisons 2007-2008



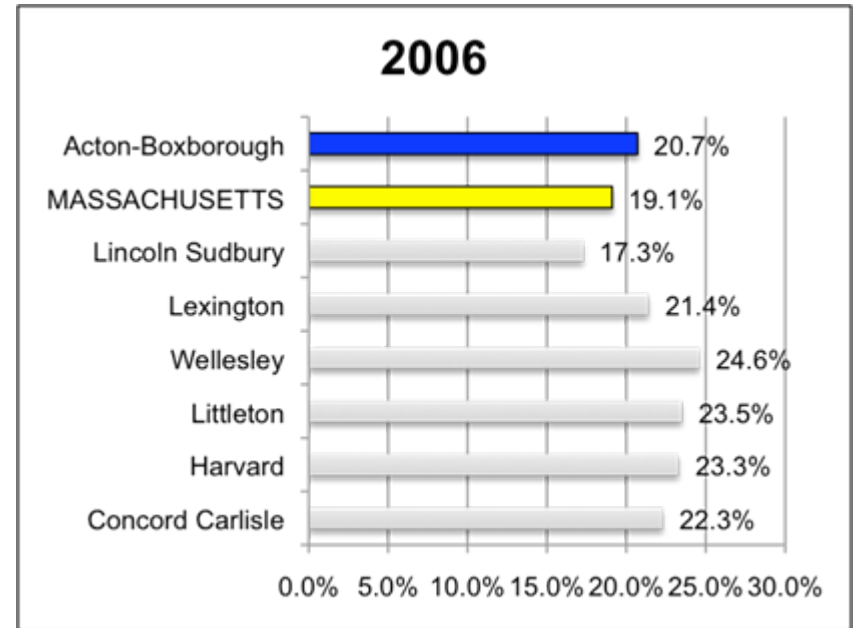
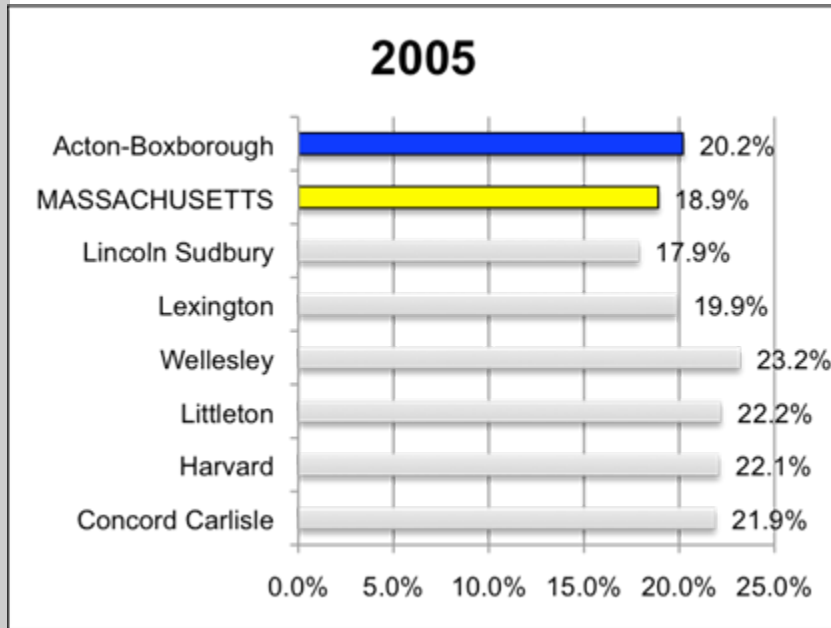
APS – State Comparisons 2009-2010



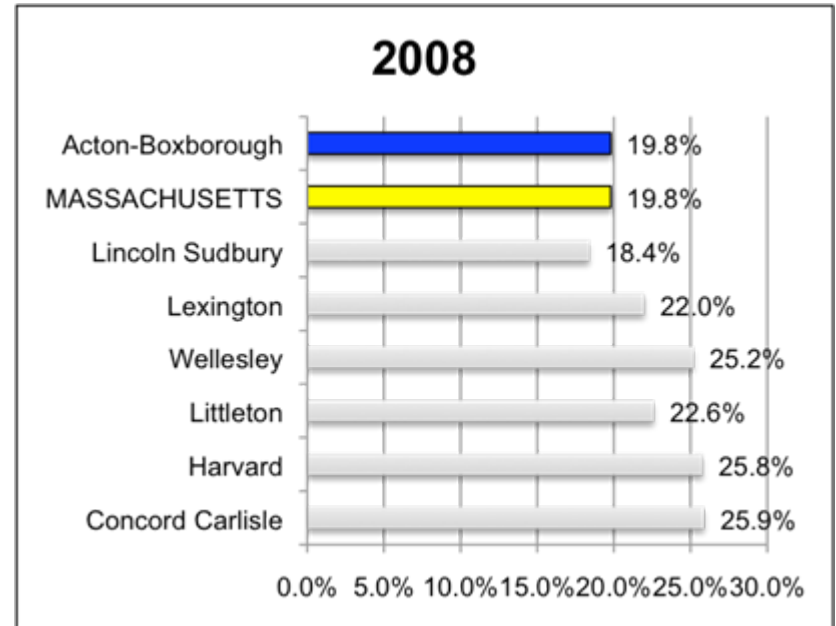
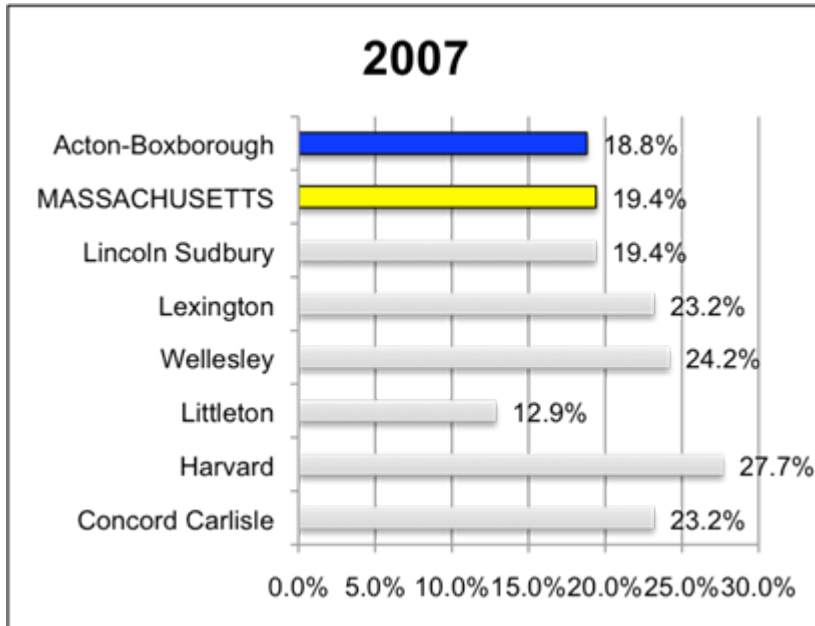
APS – State Comparisons



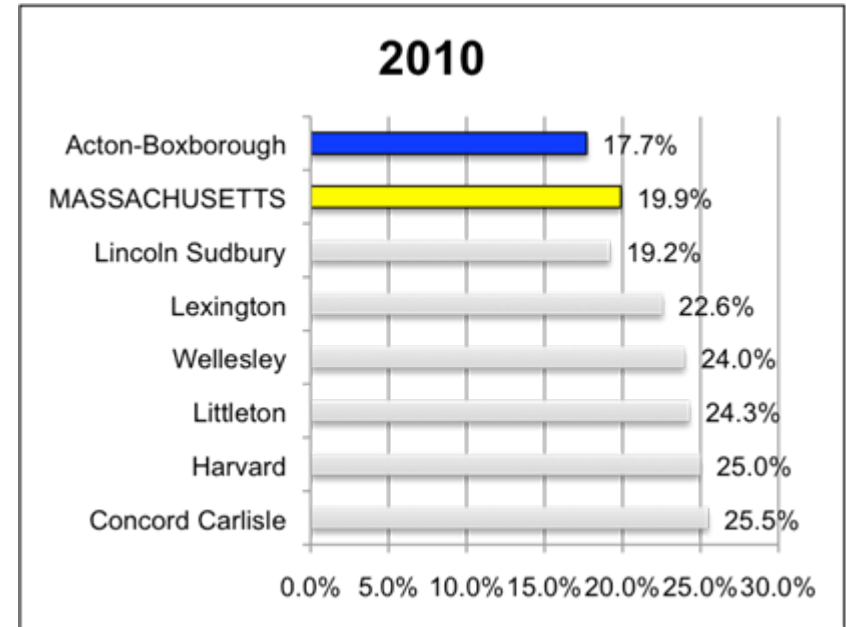
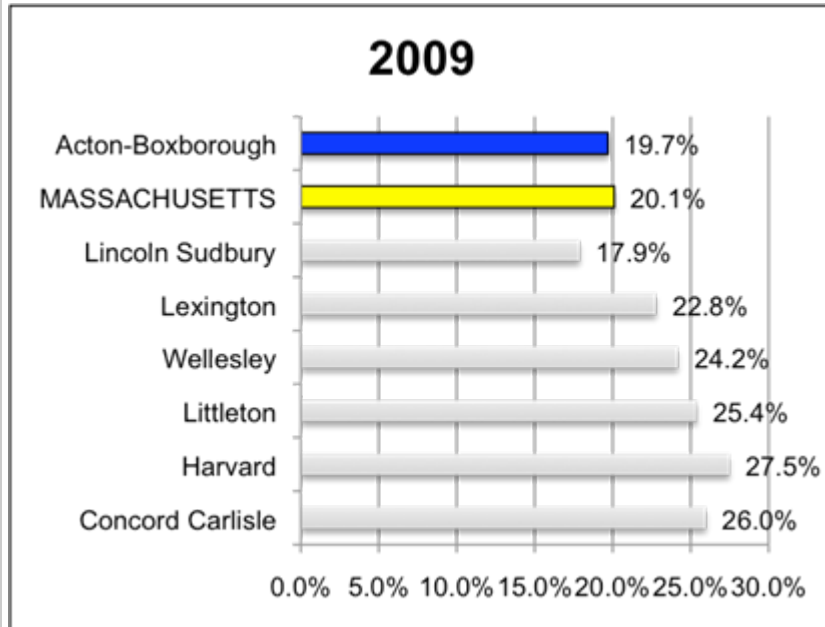
AB – State Comparisons 2005-2006



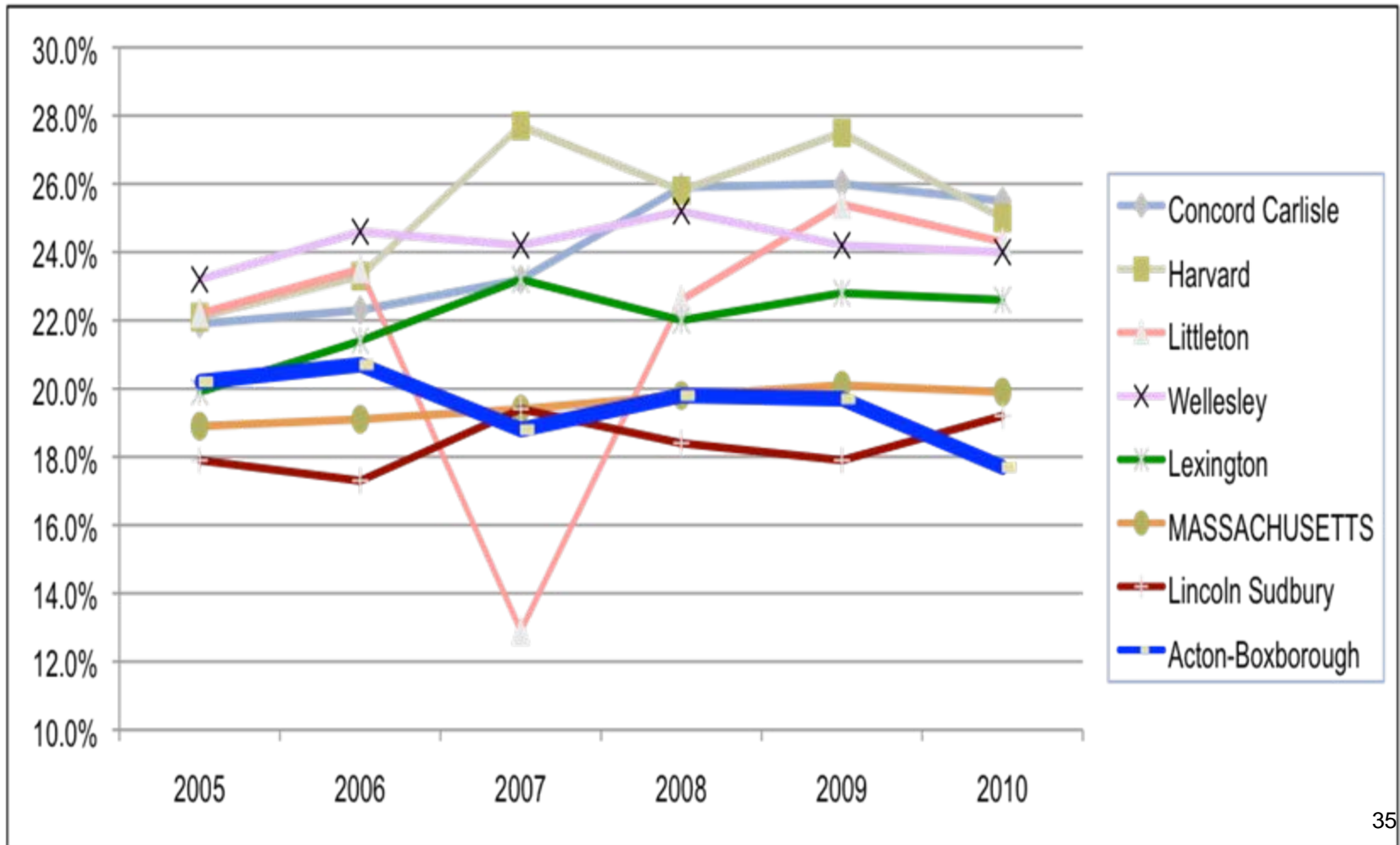
AB – State Comparisons 2007-2008



AB – State Comparisons 2009-2010



AB State Comparisons



Out-of-District Costs

Program Types and Tuition Ranges

CASE Programs **\$51,000 (Average Estimate)**

Other Collaboratives **\$41,000 - \$72,000**

Private Day Placements **\$50,000 - \$130,000**

Residential Placements **\$135,000 - \$300,000**

Successful delivery of services, which reduces or eliminates student needs, serves both our educational and financial objectives

CASE Assessment Formula

(as applied to FY13 Budgeting)

- **Transportation** *(One-year lag)*
 - Based on number of students being transported by CASE, as of October 2011
- **Tuition** *(Two-year lag)*
 - Based on number of students enrolled in CASE during the 2010-2011 school year (FY11)

*Tuition students do not equal transported students*₃₈

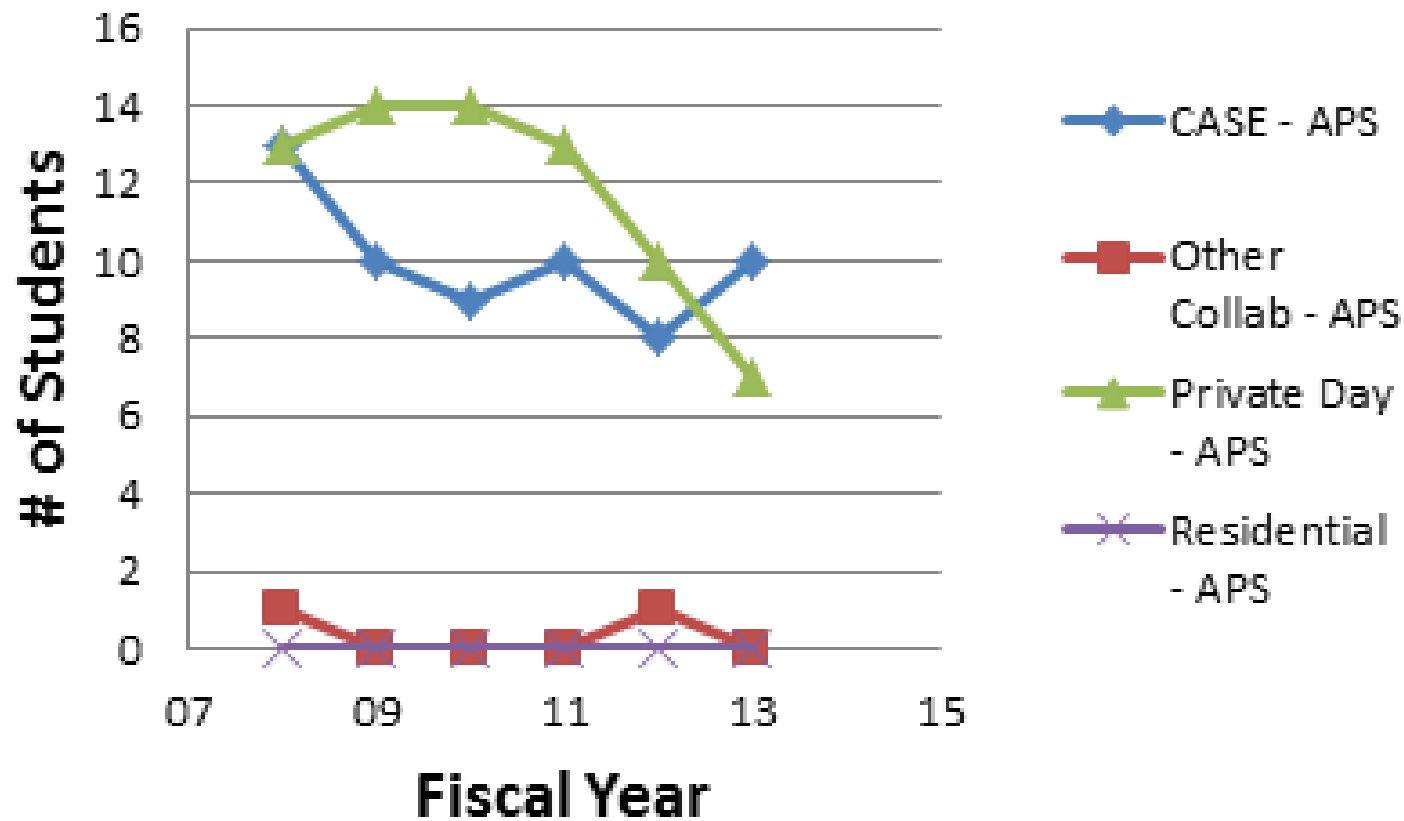
APS OOD Students

Trends and Projections (PK-Grade 6)

	FY08	FY09	FY10	FY11	FY12	FY13 Projections
CASE Programs	13	10	9	10	8	10
Other Collaborative	1	0	0	0	1	0
Private Day	13	14	14	13	10	7
Residential	0	0	0	0	0	0
TOTALS	27	24	23	23	19	17

APS OOD Student Trends

APS Out of District Students



APS – CASE & OOD Expense Trends

	FY08	FY09	FY10	FY11	FY12	FY13 Projections
APS CASE Enrollment	13	10	9	10	8	10
APS CASE Tuition	\$454,925	\$582,701	\$645,131	<i>\$501,007</i>	<i>\$375,715</i>	<i>\$357,688</i>
APS OOD Tuition	\$813,803	\$1,091,177	1,278,435	\$1,163,435	\$1,052,704	\$1,066,495
<i>APS Circuit Breaker Offset</i>	<i>-\$430,759</i>	<i>-\$633,041</i>	<i>-\$500,738</i>	<i>-\$321,575</i>	<i>-\$347,500*</i>	<i>-\$459,698</i>
APS CASE Transportation	\$275,610	\$379,828	\$526,497	\$446,033	\$510,715	\$468,959

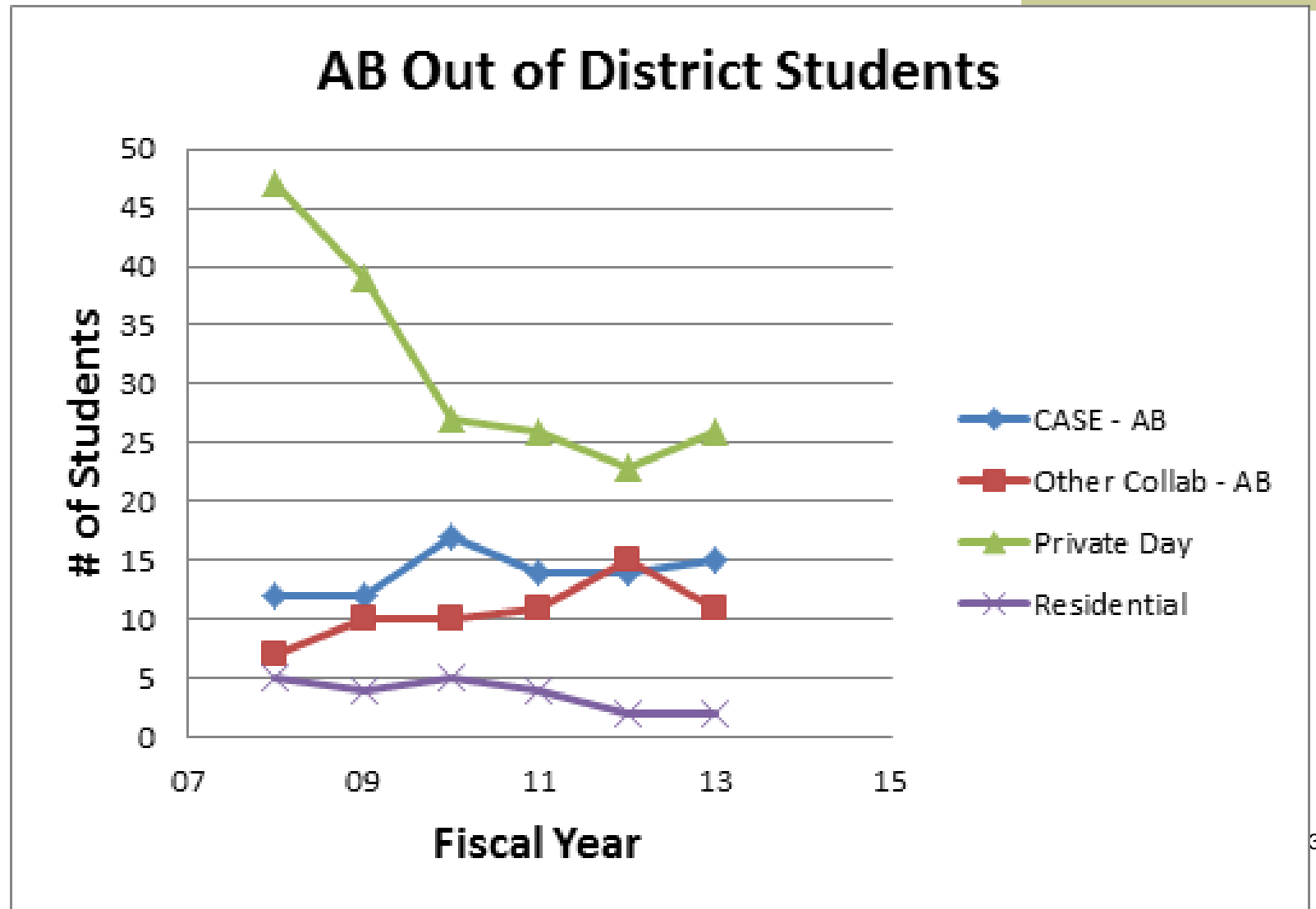
**FY12 Circuit Breaker budgeted at 42%. FY12 final adjustment is 65%, \$457,231 (see Circuit Breaker Trends slide)*

AB OOD Students

Trends and Projections (Grade 7-12)

	FY08	FY09	FY10	FY11	FY12	FY13 Projections
CASE Programs	12	12	17	14	14	15
Other Collaborative	7	10	10	11	15	11
Private Day	47	39	27	26	23	26
Residential	5	4	5	4	2	2
TOTALS	71	65	59	55	54	54

AB OOD Student Trends



AB CASE and OOD Expense Trends

	FY08	FY09	FY10	FY11	FY12	FY13 Projections
AB OOD Enrollment	12	12	17	14	14	15
AB CASE Tuition	\$492,963	\$657,222	\$679,670	\$638,859	\$892,719	\$855,989
AB OOD Tuition	\$3,345,625	\$3,143,476	\$3,342,003	\$3,301,467	\$3,047,769	\$3,411,130
AB Circuit Breaker Offset	<i>-\$1,014,271</i>	<i>-\$1,063,183</i>	<i>-\$1,031,608</i>	<i>-\$643,580</i>	<i>-\$711,761*</i>	<i>-\$1,146,293</i>
AB CASE Transportation	\$653,338	\$690,128	\$728,036	\$583,635	\$788,332	\$865,301

**FY12 Circuit Breaker budgeted at 42%. FY12 final adjustment is 65%, \$1,140,142 (see Circuit Breaker Trends slide)*

Offsets

Circuit Breaker Formula

Definition

- System of reimbursement for extraordinary costs
- Eligibility for Circuit Breaker is for in-district and OOD **tuitions only** \$38,636 and above
- In-district tuition reimbursement formula is based on range of services provided

Formula

- FY12 OOD Costs during the 2011-2012 school year determine FY13 Reimbursement (one year lag)
- Costs during the 2010-2011 school year determine FY13 CASE Reimbursement (two year lag)
- Reimbursement Range, 42-75%*

**Presently 65%, FY12₄₆*

Circuit Breaker Trends

	FY08 75% Actual	FY09 72% Actual	FY10 42% Actual	FY11 43.66% Actual	FY12 65% Actual	FY13 Projections Budgeted @ 65%
APS	\$430,759	\$633,041	\$338,629	\$374,220	\$457,231	\$459,698
	0	<i>(\$93,973)*</i>	<i>(\$106,225)*</i>	<i>(\$66,873)*</i>	<i>(\$86,378)*</i>	<i>(\$87,000)*</i>
AB	\$1,014,271	\$1,063,183	\$681,263	\$776,973	\$1,140,142	\$1,146,293
	0	<i>(\$61,250)*</i>	<i>(\$106,551)*</i>	<i>(\$55,957)*</i>	<i>(\$67,357)*</i>	<i>(\$69,000)*</i>
TOTALS	\$1,445,030	\$1,696,224	\$1,019,892	\$1,151,193	\$1,597,373	\$1,605,991

* Approximate CASE Allocation

Grant Allocation Summary

	FY07	FY08	FY09	FY10	FY11	FY12
APS IDEA	\$527,248	\$509,911	\$529,538	\$549,971	\$560,687	\$554,671
AB IDEA	\$513,030	\$516,642	\$548,584	\$579,597	\$580,511	\$581,952
Early Childhood	\$25,000	\$25,045	\$25,045	\$24,646	\$24,633	\$24,633
APS Sheltered English Immersion	\$0	\$0	\$0	\$0	\$0	\$16,877
APS SPED Program Improvement	\$22,150	\$15,341	\$8,352	\$0	\$0	\$29,871
AB SPED Program Improvement	\$24,334	\$17,207	\$9,533	\$0	\$0	\$34,576

Managing Budgetary Uncertainty

- Scenarios
- Underfunded and Unfunded Mandates
- Cost Drivers

Indices for Expenditures

- Headcount
- Personnel FTEs
- Type of Program

Action Plan for Controlling Costs

- Fiscal forecasting
- Timely, precise money management
- Budget transfers
- Efficacy of Program Design & Development